



**KEVIN L. FAULCONER  
MAYOR**

Dear \_\_\_\_\_ :

On behalf of the City of San Diego Department of Homeland Security and the International Emergency Management Society (TIEMS), I would like to invite you to participate in the TIEMS 2016 Annual Conference, being held September 13 to 15, 2016 in America's Finest City, San Diego, California.

The conference theme is *Innovation and Urban Planning for Emergency Resilience in Large Cities*, and we would very much appreciate your attendance. The conference will provide an exceptional opportunity for you and other leaders from our cities around the world, to discuss experiences, perspectives, and issues related to this theme. We would welcome your participation as a speaker, panelist, or to simply take advantage of the many opportunities for open discussion at our conference.

We are also eager to share with you how we have been fostering communication, collaboration and sharing best practices to build healthier, safer and more resilient communities in San Diego. And how, drawing on our thriving defense industry, expertise in innovation, and cross-border collaboration, we have worked to ensure emergency preparedness.

Please join us in San Diego for stimulating and informative discussions to improve resilience in our cities, in the face of challenges we all face such as terrorism, climate change, cross-border cooperation, immigration, and demographic change. We look forward to participants from over a dozen countries, sharing direct experience with these challenges, surrounded by the attractions of one of the beautiful cities of the world.

If you are able to join us, or have any questions, please contact the conference organizer whose contact information is given below.

We look forward to seeing you in San Diego!

Best personal regards,

Kevin L. Faulconer  
Mayor